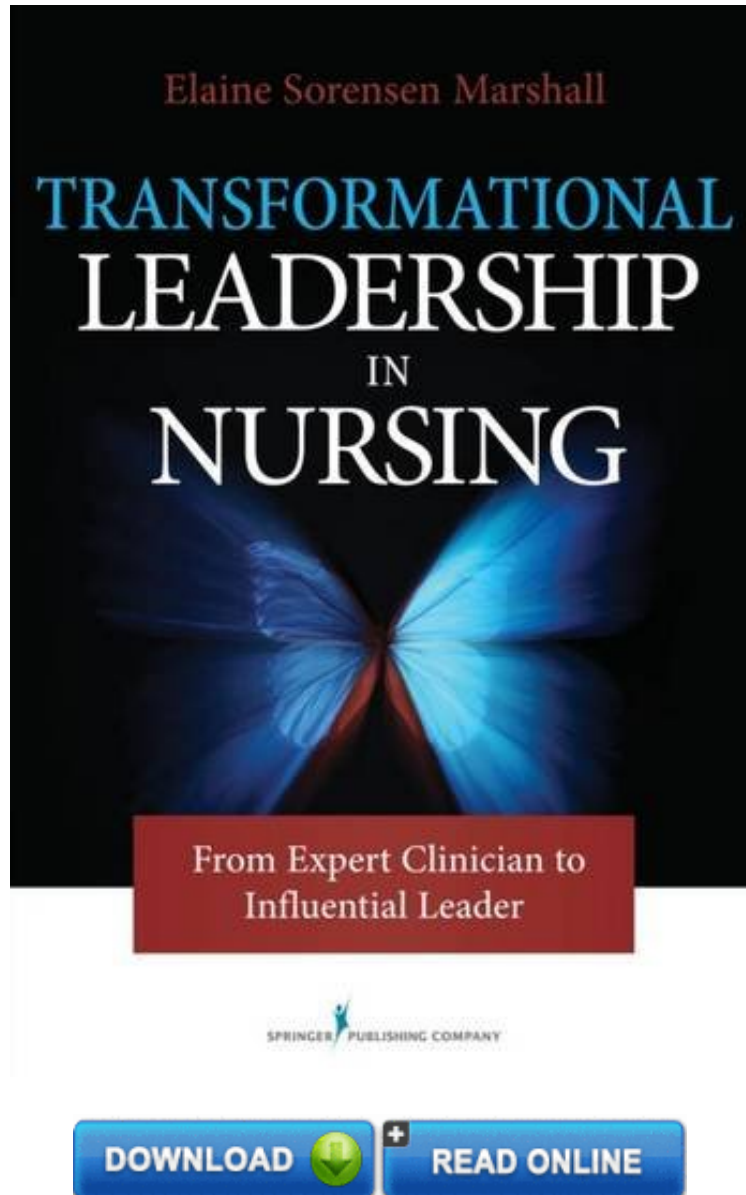


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Transformational Leadership in Nursing: From Expert Clinician to Influential Leader

Elaine Sorensen Marshall PhD RN FAAN
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From the Back Cover"2011 AJN Book of the Year Winner in Leadership and Management! The ultimate goal for Doctor of Nursing Practice (DNP) leaders is to develop skills that will support their ability to lead effectively through complex challenges-such as working within the constraints of tight budgets, initiating health care policy change to eliminate health disparities, and improving health care outcomes at all levels of care. This text is an invaluable instructional guide for nursing graduate students who are developing the skills needed to fulfill this new and emerging role of clinical leadership. With this book, nurses can develop leadership skills that will ultimately transform health care practice by incorporating innovative professional models of care. It provides critical information and practical tools to enhance leadership, drawing from the works of experts in business and health care leadership. This book is an important resource for DNP students, nurse practitioners, and current clinical leaders dealing with the challenges of health care for the next generation. Key topics: Cultivating the characteristics of a transformational leader: charisma, innovation, inspiration, intellect, and more Developing the role of the DNP within complex organizational systems Incorporating new care delivery, practice, and management models through leadership Navigating power, politics, and policy: building the team, understanding economics and finance, and more "About the AuthorElaine Sorensen Marshall, PhD, RN, FAAN, is a former Berneice Castella Distinguished Professor and Chair, Department of Health Restoration and Care Systems Management, University of Texas Health Science Center School of Nursing, San Antonio. Formerly, she was Professor and Endowed Chair, School of Nursing, Georgia Southern University, Statesboro, Georgia, and Dean of the College of Nursing, Brigham Young University, Provo, Utah, while she also served as a member of the board of trustees of Intermountain Healthcare in Utah. She has authored four books and has published more than 50 peer-reviewed journal articles, as well as 11 book chapters. She has served in national elected and appointed leadership positions for the American Association of Colleges of Nursing, the American Association for the History of Nursing, and the Western Institute of Nursing. Her work has been awarded the New Professional Book Award from the National Council on Family Relations, the Lavinia Dock Award from the AAHN, and the Jo Eleanor Elliott Leadership Award from the Western Institute of Nursing.